

## RTD Management in External Units (Spin-outs) – The Basque Case

Normally when we refer to the externalization of an innovation related activity we consider the case of **Spin-offs**. These are newly created companies, normally based on high technology (mainly coming from Research and Technological Development, RTD, projects). Normally they are created from public or private Research organizations, including Universities.

However, with respect to the Innovation Management, we have also identified another scheme, in which a profit-oriented organization decides to perform the **RTD Projects management** in the form of another organization. This is what we have called **Spin-outs**.

This is of particular relevance in the case of the Basque Region, both in terms of quantity and diversity. There are around 40 organizations that have decided to create their Spin-outs in different sectors of knowledge.

During our presentation we would like to introduce you the foundations of our research including the modeling and the previous analysis of techno-economics for the Case Study of Spin-outs creation in the Basque Region.

Keywords: Innovation management; RTD projects; Spin-outs; Case Study